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The Forgotten



A Critical Analysis of Homeless Policy in San Francisco

Coalition on Homelessness, San Francisco May 2005

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Introduction

The policy debate in San Francisco for more than a decade has more often than not been centered on homelessness. The past two years have been no exception; the only difference is that the City is now actually addressing the issue. There have been countless articles and news stories about the City's success, including heart-rendering stories about individuals who have been housed. However, for all its intensity in the media, the City's efforts have barely scratched the surface of the homelessness problem. Media stories repeat lines from the Mayor that homeless deaths have decreased, even though a study has not been done for three years, and that homelessness has decreased substantially, even though the numbers of homeless people seeking services at social service agencies continue to increase.

Across the nation, there has been growing momentum for a "Housing First" model and yet another new buzzword - "chronic homelessness." Housing First is a policy the Coalition on Homelessness has called for consistently during the past 10 years. What it means is that homeless people can be placed in housing directly off the streets, without first going through a "readiness process," shelter, or transitional housing program. This idea challenges popular beliefs in the social work field that you must have a "continuum" whereby homeless people must be "housing ready" before placement in housing. Of course, at the Coalition on Homelessness, we have always believed that all homeless people are housing ready!

However, as good ideas mixed with politics often go awry, so does Housing First in San Francisco. There are two problems with the way Housing First is being implemented in San Francisco. First, the City decides without input or choice from homeless persons that housing is paid for by cutting poor people's programs and benefits. It has been used as a way to garner political points, justify budget cuts and implement paternalistic welfare reform policies. The most obvious example of this is Care Not Cash, where 2–3 homeless welfare recipients have their benefits cut in order to pay for housing for one very lucky individual. In the rush to create housing, City department heads are cutting fundamental programs to pay for

temporarily subsidized housing in Master Lease hotel rooms that the City does not even own. Public Health has recommended in its budget an almost elimination of residential mental health treatment and substance abuse outpatient treatment to pay for additional master lease rooms under its Direct Access to Housing program. Human Services railroaded over community concerns to recommend gutting \$3,000,000 from HUD McKinney funding for treatment, employment, childcare and legal services to pay for two housing programs that would barely make the requisite timeline.

Secondly, this "Housing First" policy has, for the most part, focused on a very narrow portion of the population — those dubbed "chronically homeless." This is defined as an unaccompanied disabled individual who has been sleeping in one or more places not meant for human habitation or in one or more emergency homeless shelters for over one year or who has had one or more periods of homelessness over three years. It typically refers to single adults, and chronic homeless initiatives funded from the federal government are not meant for homeless families. In San Francisco, we were able to get families included in the definition of chronic homelessness, so at least on paper, this is our policy. This has yet to be reflected in most homeless housing developments.

We all agree that housing is a fundamental solution to homelessness, and we welcome the recognition of this fact by the City of San But critical questions remain as to how this housing is paid for and who has access to this critical resource. question of who gets the housing becomes even more important as we look deeper into how homeless policies are being implemented. The people who are not being housed are paying for the housing of others more fortunate them themselves. As we will demonstrate in this document, poor and homeless people are paying for the housing - not for themselves - but for other, luckier, poor people. They are paying with their public benefits. They are paying with lost employment programs. They are paying with further destitution. They are paying with cuts in treatment programs. are even paying with lost legal services and childcare.

While the success stories, and we applaud them, shine in the limelight, barely visible in the shadows are homeless children,

youth, immigrants, disabled people, seniors, veterans, working homeless people, all quietly suffering. We are now drawing back the curtains, and homeless people are using their voices. Homeless people of all stripes are demanding input and inclusion. Homeless people are demanding housing for all – not just the few. Homeless people are demanding that their housing not come at the expense of others. Homeless people are also demanding jobs and healthcare, including treatment. Homeless people are coming together for justice and will not be divided and played against each other. We need true solutions to homelessness and poverty!

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Executive Summary

The dirty secret behind San Francisco's new homeless policy is that the City is housing a few hundred homeless individuals literally at the expense of thousands more who are being forgotten. While City officials mount an unprecedented public relations campaign that is repeated unchallenged by the major media, vulnerable human beings are suffering further destitution, despair and hunger.

Robbing Peter to Pay Paul

Care Not Cash has succeeded in housing over 800 people to date in Single Room Occupancy Hotels leased by the City. In order to house one individual, another 2-3 people must either lose their benefits or have them cut while they stay in the shelter. As of January 2005, 1,655 homeless welfare recipients have lost their benefits all together, and the Department of Human Services has no idea how they are now faring.

The Department of Human Services (DHS) vociferously advocated that \$3,000,000 be taken away from treatment, childcare, employment, and legal services to fund two housing projects. DHS railroaded the community process and pushed through its own plan to divert \$3,000,000 from life sustaining services to housing expenditures.

The Department of Public Health is proposing over \$4,000,000 in cuts to residential and outpatient mental health and substance abuse programs while restructuring the programs into master lease housing programs. This again was proposed without a community process.

Families with Children

The Mayor has called for 3,000 units of supportive housing for homeless people by 2008. So far, almost all of the 800 new units housing homeless people have been master lease units under Care Not Cash, and they include not one housing unit for families with children.

Undocumented Immigrants

Under current homeless policy, undocumented immigrants are being forgotten at best, and at worst are being displaced from shelters. Undocumented immigrants face unique challenges, as they do not qualify for public benefits, and are therefore ineligible for public and federally subsidized housing. The shelter system does not accommodate their work schedules. The combination of biometric imaging and set-aside beds under Care Not Cash has displaced them from the shelters.

Victims of Civil and Human Rights Violations

Police officers issue criminal citations for sleeping in the park or sitting in a doorway (Citations for camping nearly tripled in 2004). The Department of Public Works confiscates homeless people's belongings and often destroys them. People who live in their vehicles receive parking tickets, police citations, and visits from Auto Return that leave them without their only semblance of a home. Even when police officers do not issue formal citations, people living on the streets are herded like cattle from one neighborhood to another.

Recommendations

1. Housing:

- Expedite the turning over of Surplus Properties to house low-income and homeless individuals and families.
- Reinstate and increase the number of section 8 vouchers released nationally.
- Rent Control should be expanded to apply to vacant units (Vacancy Control). The San Francisco rent Board should be reformed to represent the interests of renters in the City. Renters are a majority of the city population and the rent Board should reflect this proportion.

2. Budget priorities:

- Increase homeless prevention funds by at least 75%. Currently demand for these funds exceeds the amount available., Additionally there are strict criteria attached to their dispensation. This new funding should be more flexible in its possible use, and be directly linked the homeless shelter system with Catholic Charities, the primary agency that manages prevention funds.
- Assure that no funding for homeless initiatives is paid for by cuts to programs that poor people need to exit homelessness and poverty.
- Establish a sub acute, peer model, consumer run, twenty four hour emergency drop in center where people in psychiatric crisis who do not meet the criteria for 5150 can go to avert hospitalization.

3. Homeless families

- Families should not only be considered as part of the "chronic homeless" population, but housing should include units large enough for families.
- Implement a policy to accommodate 25% more families in all local housing initiatives for homeless people
- Create a local housing subsidy program for homeless families. Subsidy would be approximately \$500 a month for 120 families. The program would cost \$390,000 the first year. The annual cost if all families continue with the full subsidy would be \$720,000.
- Include families in the Housing First policy in San Francisco. Families should be placed directly in housing, without any requisite stays in shelter or transitional housing. This housing

must not be paid for by cuts to cornerstone poverty abatement programs such as treatment and employment.

• Ensure that homeless parents have access to higher education. This can be accommodated not only through the welfare system, but also through special scholarship funding that pays for books, childcare, tuition, and living expenses for homeless families.

4. Homeless immigrants:

- Eliminate the biometric imaging (fingerprint scanning) requirement to access shelter.
- Ensure Spanish-speaking capacity for all shelters at all shifts.
- Provide Drivers Licenses for all residents, documented or not.

5. Civil Rights

- Provide amnesty for all quality-of-life citations
- Stop the harassment and citation of homeless people by the San Francisco Police Department and the Department of Public Works for activities related to their homeless status.
- Stop the prosecutions of 647 (j) Illegal Lodging.
- Promote the end to HATE activities against poor and homeless people.

6. Homeless Services

- Create 24-hour storage facilities across the City for homeless people.
- Stop displacement of vulnerable populations from shelters such as immigrants, people with disabilities and seniors.
- Stop reserving unutilized beds for CAAP recipients for 45 days.
- Ensure transportation to and from the shelters.
- Provide immediate access to housing for CNC recipients who are warehoused in shelters at reduced grant levels.
- Set aside parking space for people who live in their vehicles.
- Make mental heath services available to everyone regardless of age, insurance, economic or immigration status.
- Demand an immediate review of the methodology used in the last homeless count.

The Forgotten - Part I: Robbing Peter to Pay Paul

There are several examples of how housing is being created at the expense of cornerstone poverty abatement programs. The 10-year Plan to Abolish Chronic Homelessness (2004) calls for 3,000 units of supportive housing for homeless people; 1,500 units by master lease (where city leases a block of rooms from a private landlord for a number of years) and 1,500 permanent supportive housing units. The hope was that this second chunk of housing would be paid in part by Proposition A, the affordable housing bond, which failed to garner the 2/3 majority vote required in order to pass. Currently, the city is \$23,000,000 short in finding the funding for this housing. City departments are scrambling to shuffle resources in order to come up with the demanded funding. Rather than consulting the community on how this could be achieved, City officials have embarked upon a top-down rampage that will potentially ravage key programs that poor people depend upon for their survival.

Care Not Cash

Care Not Cash was an incredibly flawed piece of legislation passed by the voters in November of 2002. It cut public assistance payments (CAAP) to homeless adult welfare recipients by up to 85% in exchange for services offered by the City. It was implemented in May of 2004. We have been monitoring the implementation through data gathering, surveys of homeless people, and interviews with service providers (see addendum).

Housing provided under Care Not Cash in Master Lease hotels comes at a cost of about \$1,000 per month per unit. The amount deducted from one individual's welfare check is approximately \$300 per month. In order to house one individual, another 2-3 people must either lose their benefits or have them cut while they stay in the shelter. Under the legislation, the Department of Human Services may cut checks if the individual is offered either a shelter bed or housing. This creates a number of problems from a policy perspective. For one, there is an incentive to the department to keep shelter beds empty, or prioritize them for welfare recipients so they can cut the checks. It also limits housing options to single adult welfare recipients. It reduces flexibility and

self- initiative. It causes further destitution. As of January 2005, 1,655 homeless welfare recipients have lost their benefits altogether, and the Department of Human Services has no idea how they are now faring.

Result One: Care Not Cash Recipients are Primarily Warehoused in Shelters

Under Care Not Cash (CNC), the County may reduce the individual's check by up to \$348 simply by offering them a shelter bed. That bed is reserved for them up to 45 days whether they show up to sleep there or not. Most Care Not Cash recipients are offered shelter, not housing as promised in campaign literature.

Result Two: Increased Hunger

In a Coalition on Homelessness survey of 200 homeless people, 80% reported they lost the income they needed for food. (SF COH Report 10.04)

Result Three: Shelter Instability and Empty Shelter Beds
This system results in 60 - 80 empty shelter beds a night (Shelter Directors Meeting 9-20-04).

Homeless people who are not receiving CAAP, such as those receiving veterans or disability benefits, those with other earnings, and undocumented immigrants, cannot access CNC beds on a regular basis. If CAAP clients do not show up, their beds can only be released for one night to others. (San Francisco Department of Human Services). In a Coalition survey of 200 homeless people, 30% responded they had been displaced from shelter due to Care Not Cash on an average of three different times. In a survey of 50 front line service providers, 52% reported that a negative outcome from Care Not Cash was displacement from shelters. (Staff of shelters report 10.04)

There are now vacancies almost every night at every shelter. Many of these vacancies are the result of Care Not Cash bed reservations. Some shelters such as Hospitality House never had vacancy issues prior to Care Not Cash implementation. (Conversations with shelter directors)

Many service-enriched shelters have seen the majority of their beds go to CNC. For example, at Episcopal Sanctuary, 144 out of a total of 198 beds are reserved for CNC clients. At MSC South, 231 of 340 beds are for CNC; at Hospitality House 15 of 30 beds are CNC; Next Door 100 of 280; Ella Hill Hutch 20 of 70 (Ella Hill being the only non-service enriched CNC shelter). (Obtained from conversations with Shelter Directors, Case Managers and from DHS document: "Single Adult Shelter Overview") At Episcopal Sanctuary, from 10-1-04 to 10-3-04, 65 out of 83 vacancies were Care Not Cash recipients. (Correspondence with manager of Episcopal Sanctuary)

The Daily Grind: One-night beds mean a daily trip to a crowded resource center for an assignment. This presents considerable hardship for disabled people, as well as those many who carry their belongings with them. This causes instability and anxiety, and there is no guarantee anyone will get a bed in a shelter they can get to. (Discussions with resource center and shelter directors and homeless persons who utilize shelters).

Late Night bed assignments: These one-night beds are assigned at 8:30pm, 10:30pm, 11:30pm and 12:30am (DHS letter to Coalition on Homelessness 4-19-2004).

These times are too late for many homeless people to access them, especially working people, undocumented immigrants, seniors, women and persons with disabilities. It is also too late to access belongings stored at 150 Otis and too late to secure a decent outdoor sleeping spot if no shelter bed is accessible. Our outreach survey results indicate that this has led to an increase in the number of people sleeping on the streets. According to a Coalition study, 64% of 200 homeless individuals surveyed reported that their shelter stay had been reduced an average of 7 days (Coalition on Homelessness Care Not Cash Survey, November 2004).

Missed Dinner, Services and Medical Care: People assigned one-night beds often miss dinner and (if provided by the shelter) medical care. (Discussions with resource center and shelter directors and homeless persons who utilize shelters). Non-CAAP homeless clients who are receiving outpatient treatment for

substance use disorders or are on waiting lists for residential treatment are required to attend meetings daily. This obligation makes it difficult to go to resource centers in order to be assigned one-night beds. (Conversations with Case Managers at MSC-S).

Transportation Issues: Many one-night beds are located across town from resource centers, and two-way transportation is rarely provided, which makes it difficult and dangerous for people to get to and from the shelter.

Decrease in Case Management: Shelters such as MSC South that were designed as emergency shelters able to serve fragile populations with case management services are increasingly unable to do so because CAAP controls the majority of their beds. As empty CAAP beds are released for one-night only, case management services are no longer possible. For example, MSC-S has seen a 30% decrease in case management beds. This leaves disabled people, severely mentally ill and Spanish-speaking immigrants without services they otherwise would be able to receive (Discussions with Case Managers at Shelters and Resource Center Staff).

Shelters who receive private and public funding for case management services are seeing their funding jeopardized, as they are no longer able to meet their funding requirements.

Empty Beds Not Being Filled On-Site To Shelter Seekers: There is no clearly recognized policy allowing shelters with empty beds to fill them on the spot. Shelters may have vacancies and homeless people may be outside requesting to stay there, but the shelters often believe they are not allowed to fill the vacant beds without sending people to the Resource Centers first. Shelter directors have expressed frustration over this. Prior to Care Not Cash and CHANGES, these beds could be easily filled on the spot (Conversations with Shelter staff and Shelter directors).

Result Four: Undocumented Immigrants Displaced From Shelter System

Since CNC was implemented, there has been displacement of undocumented Latinos from shelters because they are ineligible

for GA or other CAAP programs and are excluded from long-term shelter placements. ("El Tecolote" 7/20-8/10, 2004; Laura Guzman, Director of Mission Resource Center).

Day Laborers cannot access shelters due to their work schedule, as the one-night beds are made available late at night and require successive trips during the day to resource centers to seek shelter. There is insufficient bilingual staff. Many English language learners do not feel comfortable or safe at these facilities (Conversations with workers at the San Francisco Day Labor Program).

Except for Dolores Street, only 2-3 culturally and linguistically appropriate beds, if at all, are available for Spanish speakers at the Mission Neighborhood Resource Center, and they are usually gone by 7:30am. (Laura Guzman, Director, MRC)

According to a study conducted by the Coalition on Homelessness, 44% of Latino immigrants interviewed decided not to use shelters because of the biometrics system. This results in more people on the streets.

(SF Report on Biometric Imaging Requirements to Access Homeless Shelters, January 2004). In another survey conducted by the Coalition on Homelessness, 70% of immigrants felt they had been displaced from shelter due to Care Not Cash (SF COH Report 10.04)

Result Five: Homeless Mentally III People Lose Critical Service

With CHANGES (including Resource Center shelter bed access model and bio-metric imaging for purpose of detecting welfare fraud under Care Not Cash) has come major loss of services for people with mental illnesses. First, attempts were made to change the Conard House contract to fit into Care Not Cash, and then the Tenderloin Self-Help Center model was changed without any assessment of how the community would be affected. As a result, an important self-help center that serves over 200 homeless people a day is being closed, their clients are de-compensating and will be left without their support system.

Result Six: Violation of McGoldrick Anti-Displacement Legislation

This legislation, which had broad support at the Board of Supervisors, states that no shelter beds shall be set side, reserved or prioritized based on income source. The current practices clearly violate this legislation, as many beds are set aside for 45 days for CAAP recipients. The release of beds for one night does not cure this illegality. It also creates unequal access in terms of length of stay.

HUD McKinney Funding

HUD McKinney is the largest funding coming from the federal government for homeless programs. Along with the funding comes a requirement for community process of prioritization and community planning. In the past, the planning component was the five-year Continuum of Care plan. In San Francisco, both the prioritization process and the Continuum of Care take place under the Local Homeless Coordinating Board. This Board has 34 members, most of which are either Mayoral appointees or Department staff accountable to the Mayor, but only 8 participated in the final decision.

Although it can be argued that this community process has taken place to some degree in the past, this year was clearly the most outrageous flagrant corruption of the McKinney community process. The Department of Human Services had two housing projects, only one of which would make the deadline for McKinney funds. Meanwhile, there were more than twenty agencies reapplying for McKinney funds that had received that funding in the past. Department of Human Services started vociferously advocating that there be a mechanism put in place to ensure the housing got funded above the treatment, childcare, employment, and legal services applications competing for the same dollars. The community organizations were willing to compromise and offered a proposal that included a voluntary reduction in funding for several programs to gradually redirect funds toward housing projects in exchange for a cap of \$1,000,000 for such new programs. In the end, City staff led by DHS officials ignored community concerns and pushed through their plan to redirect \$3,000,000 of the McKinney funding to housing expenditures. They were able to do this because out of 8

non-conflicted Local Board members present at the prioritization meeting, 5 were City employees and voted against the community.

This is a classic example of how good intentions turn sour. Neither homeless people nor community-based organizations were consulted on this money grab by Department of Human Services. The community had a reasonable alternative to phase in funding cuts to organizations in order to minimize harm. They were ignored. It wasn't until after the Department was embarrassed in public at a hearing called by Supervisor Daly that they decided to work out a compromise. This issue is still under negotiation.

Public Health Budget

In spite of the purported increase in funding for homeless services, there is still a deficit in money available for services for low and no income people. The recently released Department of Public Health budget recommends some major reductions and eliminations of programs that serve low and no income people.

During the mid-year budget cuts, San Francisco eliminated the Single Standard of Care policy. This eliminates mental health services for approximately 1,700 people who are uninsured by Medi-Cal and who would otherwise not receive treatment. Many of these people have been relying on mental health services for several years and are to be suddenly eliminated from being able to use them.

Amount: \$9,350,149

It is clear that the solution to homelessness lies primarily in the development of permanent housing. Additional factors that help provide exits to homelessness are mental health and substance abuse treatment, employment through living wage jobs and affordable, subsidized childcare. The *Housing First* model that is supported by the Coalition on Homelessness and the Ten Year Plan to End Chronic Homelessness mandates that people should be housed immediately, not when they are *housing ready*, as the Continuum of Care suggests. The Ten Year Plan authorizes that 3,000 units of housing be developed, and the Coalition supports this. However, the strategy being used to develop this housing by

eliminating other crucial services to pay for it is like the old adage: robbing Peter to pay Paul.

Under the recently released Department of Public Health budget proposed supportive housing development is being funded with money that has been traditionally used for programs such as residential and outpatient/day treatment substance abuse and mental health treatment.

Some of the proposed cuts that fit this category are:

- Residential Substance Abuse Treatment: This cut eliminates a bulk of funding for substance abuse programs and redesigns the programs into supported housing. The result is a reduction in amount of people who can receive treatment and the elimination of many treatment slots Amount: \$1,120, 500
- Residential Mental Health Services Redesign: These two cuts reprioritize funding from residential mental health treatment to supported housing.

Amount (1): \$1,080,553 Amount (2): \$959,658

• Outpatient Substance Abuse Services: This cut reprioritizes funding from outpatient programs to supported housing.

Amount: \$1,000,000

The Coalition on Homelessness supports the development of permanent housing but not at the expense of cornerstone poverty abatement programs and mental health treatment. Furthermore, people in housing often require support services to remain housed. There needs to be more funding for housing without any reductions to vital services.

The Forgotten - Part II: Families with Children

Housing is clearly the primary solution to homelessness, along with homeless prevention, employment, education, childcare, decent public benefits, and health care. We are calling for Housing First to be applied to homeless families in San Francisco. Housing First for families in San Francisco must prevent homelessness, place homeless families directly in housing, and stop the merry-go-round homeless families face in San Francisco. This housing must not be paid for by cuts to fundamental poverty abatement programs such as treatment and employment. It must not be off the backs of other poor people's welfare benefits as we have seen under Care Not Cash. In other words, it must bring us new solutions, rather then relying only on cuts to the already severely undermined existing services.

Homeless children are the fastest growing segment of the homeless population (Mayor's Conference on Homelessness, 2004). Children who experience homelessness are devastated; homeless children are more likely to experience developmental problems, educational delays, behavioral issues and learning disabilities. The stress of instability leads to lapses in education, and feelings of shame and low self-esteem. The effect on the family is equally discouraging.

Nationally, 600,000 families are homeless (Based on NSHAPC, Rog, Shin and Culhane, 2003)

Homeless families are poorer, younger, more likely to be pregnant, from an ethnic minority and less likely to have a housing subsidy. Homeless families are not more likely to be mentally ill, depressed or less educated. (Sources: Shinn& Weitzman, 1996; Bussuk et al., As a group, homeless families are poorer, not more "troubled". In fact, studies show subsidized housing cures (Rog et al.) A 9-city study finds 88% remained homelessness! housed 18 months post placement. Two New York City studies find 93% remain housed two years post-placement whereas families without a subsidy returned to homelessness. Taken collectively, the data points very clearly to housing as the first solution to homelessness. (Based on NSHAPC, Burt et al., 2002; Rog, Shinn and Culhane, 2003)

Here in San Francisco, more than five hundred children, under 17 years of age, live in San Francisco Emergency and Transitional Shelters on any single day. In addition, a report by the San Francisco City's Controller found that by 2002 the City "lacks sufficient shelter beds for homeless families" and families usually wait three to five months for space in a full-service shelter. In 2005 the wait list to get into a full service shelter continues to be as high as 100 and the wait continues to be three to five months. San Francisco's housing crisis is in part due to the fact that it cost a family of three over \$69,000 annually to live in the City. Most homeless families do not earn enough money, even those that are employed, to be able to pay for "affordable" housing.

In San Francisco, there have been a lot of media stories about homeless people and the City's new initiatives. In these broad policy discussions, homeless families have been left out, ignored and Homeless families have not taken center stage during forgotten. policy discussions in recent years; instead the mention of families tends to be relegated to passing comments or footnotes. The Mayor has called for 3,000 units of supportive housing for homeless people Fifty percent of those units are planned to be "master by 2008. leased" units, where a block of rooms in a privately owned single room occupancy hotel is leased for a number of years. almost all those units have been master lease units under Care Not The over 800 housing units frequently talked about by the Cash. city are actually Care Not Cash units, paid for by lost welfare benefits and include not one housing unit for families with children. The eligibility criteria are limited to the County Adult Assistance Program, of which families do not qualify.

The Forgotten - Part III: Homeless Undocumented Immigrants

1. The Hidden Voices Report

In 2004 the Coalition on Homelessness released "Hidden Voices: The Realities of Homeless Families and Homeless Immigrants", an extensive report based on surveys of individuals belonging to those two "hidden" homeless populations. These are some excerpts from that report.

Immigrants have distinct challenges that intensify and complicate their lives should they become homeless. In San Francisco, as is much of the rest of the nation, the lowest-paid, most hazardous work is reserved for immigrants. Such work is usually casual, with no formal job protections and little recourse should an employer decide not to pay earned wages. Logically this increases the likelihood of immigrants becoming homeless.

Immigrants often work in the lowest paid and most unstable jobs finish the thought here — I'm not sure where you want to go with it.... The instability and poor quality of these jobs, however, often leads to homelessness or makes it near impossible to exit homelessness. Participants in the Hidden Voices study indicate severe barriers to exiting homelessness, including legal status, racism, and language.

Immigrants face many of the same challenges that any low-income person or family would to get by in San Francisco. The immigrant specific barriers are: lack of legal documents which make it difficult to rent or work and discrimination. It should be noted as well that immigrants are prohibited from the majority of government benefits and that regulations passed by Congress during the Clinton years make gaining subsidized housing nearly impossible.

The Hidden Voices report included the following recommendations regarding local policies to reduce homelessness among immigrants:

Housing

- Assure access to low-income housing for undocumented immigrants, whether individuals or families.
- Ensure rental protections and rights for undocumented immigrants.
- Create a city program that allows for credit check substitute for undocumented immigrants.
- Rent control.
- Equality in housing subsidy programs. Make subsidies available to undocumented immigrants. Create a special local fund to offset lack of funding from federal and state sources.
- Use city property to create housing.

Work and Personal Finances

- Ensure equality for all workers.
- Extend the Sanctuary Ordinance to protect the labor rights of immigrants, regardless of legal status,
- Create a cooperative connecting immigrant workers directly with good paying jobs in business. Have city enforce the proper treatment of workers in this hiring hall. Jobs should be offered for both men and women.
- More vocational training for immigrants.
- Create programs that really assist people in shelters and homeless service to obtain living wage work. Create job banks and encourage businesses to hire homeless people.
- Increase information about the ability to open checking account by undocumented immigrants.

Healthcare

• Increase culturally sensitive, bilingual staff at free community clinics.

- Create risk free hospital registration for undocumented immigrants.
- Provide more bilingual health professionals.

Public Services

- End the biometric imaging (fingerprinting) system for homeless services. This system wastes huge amounts of city money, creates a barrier for homeless immigrants to access needed services and is unnecessary in meeting federal guidelines.
- Provide bilingual staff and services.
- Provide diversity and anti-racism training for city employees.

Legal Status

- Support legislation to permit driver's licenses and ID cards for undocumented immigrants.
- Create a local sanctuary city in which there is no distinction made between undocumented immigrants and citizens.

Education Aimed at Reducing Racism and Language Barriers

- Support public education campaigns against racism against and immigrants.
- Provide more English classes.
- Provide bilingual education in public schools by requiring all students to become fluent in a language other than their "home" language.

2. Major issues homeless immigrants are facing in San Francisco

Shelter Displacement:

With the implementation of Care Not Cash, CAAP recipients are given priority to access shelter beds. Most homeless immigrants are ineligible for benefits under CNC and are thus relegated to apply for leftover beds on a daily basis. Prior to CNC, immigrants had access to long-term stays in the shelter beds in conditions that were equal to that of the rest of the homeless population.

Biometric Imaging:

According to the survey shelter residents views on CHANGES (the centralized in-take system implemented by DHS to comply with CNC needs) the requirement that shelter seekers have their finger images read by a scanner was a major factor discouraging immigrants from trying to access the shelter system. Despite assurances from city officials that the system would not allow for use of the data by any external agency, the pervasive perception that it could be used by immigration law enforcement agencies to track down undocumented immigrants led 44% of the respondents to say they would NOT seek shelter for fear of being reported to such agencies.

Families in SRO hotels:

Large numbers of immigrant families currently reside in SRO hotels. Many of these families have lived in such places for years without any perspective of obtaining better housing through public subsidies or other programs funded with federal dollars, since affordable housing providers that receive such funds are barred from using them to house immigrants.

Lack of federal resources:

The welfare reform of 1996 made federal resources almost completely unavailable for immigrants, both legal and undocumented. Most immigrants cannot access public housing or welfare benefits. Additionally, a majority of homeless immigrants work low-paying jobs and with the difficulties existing in order to

rent property without proper documentation, immigrants face insurmountable barriers to actually exit homelessness. To this date, very few steps have been taken locally to reduce the impact of that discriminatory reform.

Inability to obtain valid identification documents:

The inability to obtain valid ID's such as a drivers' license further complicates the prospects of homeless immigrants to access better paying jobs, open bank accounts, etc. Such inability only makes it even harder for immigrants to access certain programs or affordable housing.

Lack of culturally specific treatment programs:

Homeless immigrants that have to confront issues of behavioral health do not find culturally specific treatment programs in San Francisco. Many have to seek help in other Bay Area counties that do provide such services. The only residential treatment program that is culturally specific and has enough bilingual staff provides only six beds.

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<u>The Forgotten – Part IV: Victims of Civil and Human Rights</u> <u>Abuse</u>

The national and local press has repeatedly touted the successes – and only the successes – of the Newsom administration's homeless policies. However, there is a dark side to the City's approach to homelessness during the past year. The City has consistently sanctioned the harassment, citation and incarceration of homeless people for being in public spaces, without any offer of the housing or services that have received such extensive publicity. This undeclared stealth City policy punishes homeless people for being homeless and makes it more difficult for homeless people to access housing, jobs, or services.

Summary of Abuses

Despite the administration's focus on outreach, the only City employees most homeless people ever encounter are police officers and DPW staff, making it more difficult for people to exit homelessness. Police officers issue criminal citations for sleeping in parks or sitting in a doorway. The Department of Public Works confiscates and often destroys homeless people's belongings. People who live in their vehicles receive parking tickets, police citations, and visits from Auto Return that leave them without their only semblance of a home. Even when police officers do not issue formal citations, people living on the streets are herded like cattle from one neighborhood to another. None of these City departments offer services to homeless people. Not one of the criminal citations has helped a homeless person receive housing, employment, These punitive practices only add barriers to homeless treatment. people's struggle for stability.

Citation of Homeless People in Public Spaces

Though the City has made some new housing available to homeless people, the housing that exists is still far from sufficient to house everyone who is currently homeless in San Francisco. This forces homeless people to conduct basic life activities in public because they have no private space. Even people who can access emergency shelters must spend some time outside, because they cannot stay in

most shelters during the day. The City punishes people who live with this reality by criminalizing these basic life activities. Homeless people receive criminal citations for sleeping, sitting, eating or drinking and walking in public. Every day in public spaces, homeless people are targeted by law enforcement simply because of their homeless status.

Citation for these homeless status crimes is not a new practice. administration has increased the punitive this During the first year of this administration (2004), enforcement. the San Francisco Police Department issued over 1,000 more "quality of life" citations than were issued in 2003. The number for camping almost tripled during the first of citations year of this administration: the City issued 1114 camping in 2004, up from just 436 in 2003. SFPD also regularly cites people under Penal Code 647 (j), illegal lodging. 647(j) citations are given for sleeping in public places outside of parks, and unlike other "quality of life" laws, 647(j) is a For a 647(j) violation, a person can spend up to a misdemeanor. year in county jail. Although the District Attorney's Office could choose not to press charges for such a minor offense as sleeping in public, 647(i) cases are regularly prosecuted, spending City resources on attorneys and judges to try cases against homeless people who have no place else to sleep.

Homeless people often cannot escape these criminal charges for Even when a homeless person is on their homeless status. police officers will issue with permission, private property simply because the person is visibly homeless. citations One homeless man made his home in a tent on his employer's property, with permission from his employer, the business owner. He worked part-time, had the full support of the business and residential neighbors in the area, and was on privately controlled Even after the homeless man showed police officers letters granting him permission to have his tent on the property, police officers issued citations under Penal Code 647(j) and threatened to have the Department of Public Works confiscate his One police officer told the man that the Mayor had ordered them to clean up all homeless encampments.

This incident is unfortunately not an aberration. A seriously ill homeless person had his vehicular home parked in a business parking lot with permission when a police officer issued him a red tag for leaving an abandoned vehicle on a public street. Police officers regularly harass and ticket another homeless man who provides security for a business on Market Street by sleeping in the doorway. Homeless people are targets for criminal enforcement and punishment even if they are peacefully on private property with permission.

Consequences of Citations

The enforcement of status crimes against homeless people has serious costs both for homeless people and for the City. The City unnecessarily spends millions of dollars each year on police officers, court costs, and jail for homeless people. In a two-month survey of every jail inmate last fall, triage nurses at the San Francisco jail reported that 28% of incarcerated people were homeless. It is rarely reported that part of this administration's housing for homeless people is through the San Francisco jail.

The citation and incarceration of homeless people only exacerbates homelessness. Homeless people who cannot afford an SRO hotel room for a night cannot afford to pay up to \$100 for sleeping in the park. When fines go unpaid, the court issues warrants, and then homeless people are subject to arrest at any time, making it difficult to seek stable employment or treatment. Outstanding warrants and previous arrests make it difficult for homeless people to apply for jobs and public housing. Substance abuse treatment programs sometimes deny services to homeless people who have warrants for "quality of life" violations.

These status crimes citations do not come with an offer of services. No one offers homeless people housing or treatment before they are given criminal citations for sleeping or drinking in public. The citations and arrests simply punish people for being homeless without solving homelessness in any way.

Barricading and Spreading Toxic Chemicals in Public Spaces

Another of this administration's approaches to homelessness is to make the streets inhospitable. Instead of creating real services for people to help themselves to exit homelessness, the police and DPW push people from street to street, set up barricades on sidewalks, and spray areas where homeless people congregate.

Homeless people have reported asthma attacks from the toxic chemicals that DPW uses to clean streets while homeless people are sitting or sleeping there. City crews often soak homeless people's bedding and belongings during "clean-up." Just as homeless people are not offered services before they are cited for sleeping or sitting, they are not offered a place to go when City crews push them from place to place with barricades and toxic cleaning spray.

Confiscation of Homeless People's Property

Homeless people are constantly at risk of losing their personal property. DPW crews regularly take homeless people's belongings, even if there is someone with the property. While DPW's own policy requires crews to store the property, it is more often regarded as trash and destroyed. Homeless people often carry everything they own, and when their belongings are destroyed, they lose necessary bedding, prescription drugs, clothing, and irreplaceable personal keepsakes.

Campsites are broken up daily with little or no warning even where people have lived in these sites for 2 to 3 years. In one location, homeless people believed they were on private property with permission, and had been living there as a community for over a year. City officials had seen the site, and never told homeless people that it was City property. Months later, DPW trucks and police officers arrived, informed homeless people they had to leave immediately, and came the next day to tow nearby vehicles and throw away people's personal property. No one offered any of the 20+ homeless people another place to go or any support network to replace their previously stable community.

Harassment of People Who Live in Their Vehicles

People who live in their vehicles have some basic stability in their lives. Their vehicles allow them private space, protect them from the elements, and allow many vehicular residents to maintain employment where restrictive shelter hours and policies would not. However, people who live in their vehicles are also vulnerable to police enforcement of status crimes laws. The police target people living in vehicles for enforcement of minor parking laws, and issue red tags for abandoned vehicles when the vehicles are clearly not abandoned. The result is that vehicular residents lose their homes to the tow truck.

Police also issue misdemeanor citations for violation of a city ordinance that prohibits living in a vehicle between 10 p.m. and 6 a.m. Police issue the citations to people even if their vehicles are well maintained, they are not parked in a residential area, they follow all parking and traffic laws, and no one has complained about their presence. One former City and County employee was living in his vehicle after becoming disabled. He had never been arrested before and made every effort to be unobtrusive in the industrial area where he was legally parked. The officer came and handcuffed the vehicular resident while he was working on his laptop computer inside his vehicle and issued a misdemeanor citation. The incident exacerbated the man's disability, and made him terrified of future police contacts, though he may be unable to avoid them simply because he is homeless.

Hate Crimes

Homeless people are extremely vulnerable, not only to police harassment, but to hate crimes. They are often the victims of theft, verbal assaults, and violence on the streets. In one recent spat of incidents, fraternity boys were arrested for shooting five homeless men with a BB gun. Violence against homeless people is a clear human rights abuse, yet it is consistent with some media messages that it is okay to demonize or despise homeless people.

Police Abuses

At best, the criminal citations given to homeless people are There are over 20 More often, they are baseless. ineffective. different criminal ordinances and laws that are commonly used police officers, However, against homeless people. pressure to move homeless people out of certain areas of the City, often give homeless people criminal citations where there is no evidence of a violation. For example, it is illegal to camp in the park under manmade shelter. It is not illegal to be in the park with personal property. However, homeless people are often cited just for having personal belongings with them in the At least one officer also cites homeless people for violating Municipal Police Code 63(a), which only applies to a person or corporation that owns or controls the property. Even though homeless people do not own public sidewalks and are not violating any law, they have to answer to criminal charges and face fines they cannot afford to pay simply because a police officer saw them in a The citation and arrest of homeless people who are not violating any law is a blatant civil rights abuse. It happens all the time in San Francisco.

There have also been increased reports to the Coalition on Homelessness of physical violence by police officers against homeless people. Two undercover officers reportedly beat up a homeless man on a bus. Several officers in the Haight-Ashbury District quickly escalated a contact with homeless kids who were not violating the law, throwing several homeless people to the ground, handcuffing them, and kicking their dog in the process.

Officers are also under pressure to send homeless people out of San Francisco. Homeless people have stated that police officer use warrants from "quality of life" citations to threaten people that unless they agree to meet the officers at the Greyhound bus station and take a one-way bus out of town, the officer will arrest them on the warrant.

Conclusion

Homeless people start without a home, unable to afford the basic necessities that others take for granted. Then, because they are homeless, they are treated as criminals for sleeping or sitting in public places. Their only and most meaningful possessions are taken and destroyed. They are vulnerable to abuse from police officers and other San Franciscans. These civil rights abuses can make daily existence as a homeless person intolerable. They also make it much more difficult for people to get housing, find work, and access services. Yet, these practices have been adopted and escalated during the first year of this City administration. The City's policies that punish homeless people for being homeless are completely contrary to any effort to end homelessness.

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Addendum I

Findings on the survey for Care Not Cash

The Coalition on Homelessness conducted a survey on the impact of Care Not Cash after it was implemented May 3rd, 2004. The Coalition on Homelessness has been closely watching the impact on not only homeless CAAP recipients, but on other clients in shelters around the city as well.

As part of the implementation of Care Not Cash, homeless CAAP recipients are converted to Care Not Cash and usually offered shelter, and sometimes housing or treatment. Those offered shelter get a bed for up to 45 days, and these spaces are reserved for this time whether the recipient uses the bed or not.

Based on our findings, it is our contention that this policy has displaced many seniors, disabled persons, as well as undocumented individuals that had more stable access to the shelters system in the past. This policy change has led to many problems from seniors being assigned to top bunks, and others camping out in the streets. A lot of Latino shelter seekers have been displaced because of the decrease in access to culturally and linguistically appropriate beds in combination with the need to go to the resource centers daily to get a one-night bed.

Methodology:

We interviewed 200 individuals on a 6-week period; the surveys were done at different shelters and food lines throughout the city. The survey had nine main questions (three of which related to Care Not Cash and are listed here) and five more on demographics.

We visited different shelters, resource centers and food line locations where homeless gather including: A Man's place, A Woman's place, The Episcopal Sanctuary, Next Door, MSC South, South Beach drop-in center, St. Boniface, Glide Food Line, St. Anthony Food Line, St. Anthony of Padua Breakfast program and St. Martin de Porres Breakfast Program.

Results:

1) What have you lost under care not cash?
80% or 160 responded they lost income for food.
10% or 20 responded they lost income for other necessities
9% or 18 responded they lost housing /access to housing
2% or 2 had no response.

"With this new legislation I will not be able to afford my over the counter painkillers".

"If I do not make to the soup kitchens during the day I'll have to wait until the evening for food".

"I used to rent a room for a week every pay day, now I am a full time shelter resident"

2) Have you been displaced from your shelter? If so, how often?

60% or 120 individuals responded no

30% or 60 individuals responded yes, and the average is 3 times.

10% or 20 individuals declined to answer.

"I used to stay in the MSC-South for up to 3months, now I do not know where I 'll get a bed tomorrow".

"I have to carry my stuff with me everywhere I go, this is a joke". "I am disable and have problems getting around, shelter staff have not common sense".

3) Has your length of stay been changed since May 3rd?
64% or 128 individuals said their stay had been reduced by an average of 7 days

33% or 66 individuals responded that they have increased their stay for an average of 28 days.

3% or 6 individuals reported no change on their stay.

"You do not have a regular shelter anymore".

" So much help from the city, now I do not have a place where I feel safe".

"What is next? Are we going to be playing musical chairs (beds) forever?

4) What is your source of income?

58% or 116 individuals said they have no source of income.

22% or 44 individuals said to be on GA, PAES, SSIP or CALM

9% or 18 individuals said to be on SSI

6% or 12 individuals said they work

5% or 10 individual decline to answer.

"I get GA but now is worthless, I am getting out of it".

"Nobody thought of seniors or people in SSI, we are being discriminated for the city".

"I do recycle, I do not need assistance, but public welfare is a right, not a way to separate individuals"

5) What is your ethnic background?

38% or 76 individuals are African-American

27% or 54 individuals are White

21% or 42 individuals are Latino/ Hispanic

4% or 8 individuals are Native Americans

8% Or 16 individuals are of Mix Heritage

1% or 2 individuals are Middle Eastern

1% or 2 individuals declined to answer

"Does not matter if you are Black, White or else, we are all in the same mess".

"I am Latino, but there is only one thing for sure, Care Not Cash is fucking everybody up".

6) What is your Age?

Between 18---25, 38% or 76 individuals

Between 26- 34, 46% or 93 individuals

Between 35-40, 8% or 16 individuals

40 and up, 3% or 6 individuals

5% or 10 individuals declined to answer

" I am a senior, I am doing work here in there, I had bad luck and lost my place in a fire, eventually I will be housed again."

"I am 28, am here for 2 years, I had very few options to get a job".

- " 27 year old Latino, I am desperate for work, my family rely on me to pay the medical expenses for my younger brother cancer treatment".
- 7) What is your gender? 84% or 168 individuals are Male 14% or 28 individuals are Female 2% or 4 individuals responded other.
- 8) Are you a veteran? 89% or 178 individuals responded no 6% or 12 individuals answered yes 5% or 10 individuals declined to answer
- 9) Are you an Immigrant? 81% or 158 individuals responded no 18% or 32 individuals responded yes 1% or 2 Individuals declined to answer

Addendum II

Survey Conducted with the Staff of Shelters and Homeless Programs

The Coalition on Homelessness conducted a survey to study the impact of Proposition N (Care Not Cash), which was implemented on May 3rd 2004. We asked fifty direct service line staff members working at various shelters and other programs how they viewed its impact on their clients that they serve on a daily basis. We surveyed fifty staff members from homeless shelters and homeless providers in San Francisco. The shelters represented are Ella Hill Hutch, Episcopal Sanctuary, Multi Service Center-South (MSC-S), Next Door, Providence, and Third Baptist. Staff from drop-in resource centers and health clinics was also interviewed. The survey, which consisted of six questions, was conducted between September and October 2004. The results of our findings are as follows:

- 1) Have any of your clients not been able to access shelter? 60% (30 respondents) said yes.
- 2) What positive ways has Proposition N impacted homeless clients?
- 24% (12 respondents) said housing; 18% (9 resp.) said treatment, 43% (31 respondents) had no answer.
- 3) What negative ways has Prop. N impacted homeless clients?
- 52% (26 respondents) said displacement from shelters;
- 18% (9 respondents) said decreased income;
- 14% (7 respondents) said displacement from housing or treatment; 8% (4 respondents) did not respond.
- 4) Overall would you say Care Not Cash has had a negative or positive influence on your homeless clients?
- 38% (19 respondents) said negative;
- 10% (5 resp.) said positive;
- 52% (26 resp.) did not respond.

- 5) What percentage of your clients has received housing?
- 23 responded that 1% of their clients got housing.
- 15 responded that 3% of their clients got housing.
- 12 responded that 0% of their clients got housing.
- 6) Have you seen a negative impact on your clients that do not receive CAAP benefits?
- 46% (23 respondents) said the impact is negative,
- 16% (8 respondents) said is positive,
- 42% (21 respondents) did not answer.

Addendum III

Biometrics Survey .

In June of 2003, immediately after the implementation of CHANGES – the centralized in-take system that requires biometric imaging of every person eeking shelter, the Coalition on Homelessness conducted a survey with 201 shelter users.

There is an overwhelming opposition among shelter clients to the use of finger image and/or photography procedures to access the shelters. Most of those who oppose the use of biometrics, feel that the new system violates their right to privacy, endangers their confidentiality, and humiliates and treats shelter clients as criminals.

It is important to note that almost half of the people who supported the use of biometrics, said they felt that the system would make shelters safer by identifying criminals, which is the one thing the system is NOT supposed to do.

Finally, the survey showed that 30% of those interviewed had at some point decided to not use the shelters because of the biometrics system, and a majority of those ended up sleeping in the streets instead.

1. Are you aware of the new rules over the use of finger images and photographs to access shelters?

YES	148	73.5%
NO	5 2	26.0%
N/A	1	0.5%

2. Are you in favor or opposed to giving your finger image and/or picture before entering a shelter?

In Favor	3 2	16.0%
Opposed	148	73.5%
No opinion	2 1	10.5%

12.0%

34.5%

11

2a - If opposed, why?

Doesn't affect me

Other

Privacy/confidentiality Criminalizes/ Humiliating Discrimin./danger for immigrants Other ¹ N/A	49 20 8 57 14	33.0% 13.5% 5.5% 38.5% 9.5%
2b - If in favor, why?		
Safer shelters Speeds up the process	15 2	46.5% 6.0%

3 – Have you been told by a staff person at a resource center or shelter that you must have your fingers scanned or imaged and/0r have your picture taken in order to have access to a shelter bed?

YES	133	66.0%
NO	61	30.5%
N/A	7	3.5%

4 -Have you at some point chosen not to go to a shelter because you didn't want to have your finger image and/or picture taken?

YES	60	30.0%
NO	135	67.0%
N/A	6	3.0%

4a - If yes, where did you go to sleep?2

Street	5 4	90.0%
Vehicle	3	5.0%
Hotel	7	11.5%

¹ Includes responses that combine two or more reasons, as well as those who didn't explain why they were opposed.

² Multiple responses allowed.

Other

19

31.5%

5 – Should the COH initiate or support a campaign to prevent finger images, pictures or other biometric procedures (DNA, iris scanning, etc.) to be used to access public services?

YES	116	58.0%
NO	5 8	29.0%
N/A	27	13.0%

RESULT for the Latino Population

of the total 201 interviews were conducted with Latino immigrant shelter clients. These are the specific results for that group. There are significant variations to the results obtained among the overall population. Immigrants are opposed to the system at an even higher rate than the rest of the population. Also, immigrants are more likely to choose not to use the shelter system because of the finger imaging and photograph requirements.

1. Are you aware of the new rules over the use of finger images and photographs to access shelters?

YES –	5 0	78.0%
NO -	1 4	22.0%

2 - Are you in favor or opposed to giving your finger image and/or picture before entering a shelter?

In Favor	8	12.5%
Opposed	5 3	83.0%
No opinion	3	4.5%

4 -Have you at some point chosen not to go to a shelter because you didn't want to have your finger image and/or picture taken?

YES	28	44.0%
NO	3 6	56.0%

Addendum IV

Hidden Voices: The Realities of Homeless Families and Homeless Immigrants

Executive Summary

This report establishes homeless families and immigrants as an integral part of the over all homelessness crisis in America and argues for the inclusion of families and immigrants in any strategy to reduce or end homelessness.

Today, 14.4 million American families - one out of every seven families - have critical housing needs. Despite all of the talk of family values in America, we have utterly failed as a society to value our families. We have failed to create the necessary affordable housing, decent and accessible jobs, income safety net, childcare, and health care that will allow all families in this country to thrive. Despite the severe needs of America's low-income families and children, the last twenty years have witnessed massive cutbacks in programs that benefit them.

The 1996 Welfare Reform act has also adversely affected America's families by pushing heads of households into low-paying jobs while eliminating social safety net.

The shifts in the economy over the past two decades - including deindustrialization, globalization, the growth in low-wage, temporary service jobs, and the decline in union density - have led to rising gaps between rich and poor and declining real wages for workers. Taken together, the consequence is homelessness. Homelessness disrupts family life, damages emotional and physical health of inhibits children's education and family members. development. Homelessness often causes family separation due to increased contact with Child Protective Services. Frequently homeless families are headed by single-mothers who are often victims of domestic violence. Instead of addressing the systematic nature of family homelessness, public policy and perception has been driven by stereotypes of poor families as parasitic and criminal.

Similar to families who have U.S. citizenship or legal residency status, Latino immigrants have distinct challenges that intensify and complicate their lives should they become homeless. In San Francisco, as in much of the rest of the nation, the lowest-paid, most hazardous work for is reserved for immigrants. Such work is usually casual, with no formal job protections and little recourse should an employer decide not to pay earned wages. Logically this increases the likelihood of immigrants becoming homeless.

This report challenges stereotypes of homeless immigrants. Homeless people in general are often accused of moving to areas where there are generous public benefits to be had. Our study provides evidence to the contrary. Similarly, immigrants are typically viewed as having little roots in the areas in which they settle. Those who we spoke with indicated that they have lived in the United States for a substantial period of time.

Immigrants contribute to the economy, often working in the lowest paid and most unstable jobs. The instability and poor quality of these jobs, however, often leads to homelessness or makes it near impossible to exit homelessness. Participants in this study indicate severe barriers to exiting homelessness, including legal status, racism, and language.

Most of the reasons why immigrants arrived in the U.S. are economic. The first most common reason for migration was to have better life prospects for themselves and to create a better life and future for themselves and their families. Many immigrants reported coming to the United States to find economic opportunities that were absent at home. American dream. The second most common reason for immigration to the United States was poverty and economic crisis in the immigrants' home countries.

A third key set of reasons that respondents expressed for coming to the United States was to help their family - both their family in the United States and their family in their country of origin.

Immigrants face many of the same challenges that any low-income person or family would to get by in San Francisco. The immigrant specific barriers are: lack of legal documents which make it difficult to rent or work, and discrimination. It should be noted as well that immigrants are prohibited from the majority of government benefits and that regulations passed by Congress during the Clinton years make gaining subsidized housing nearly impossible.

Addendum V

Green & red apples:
The 2,392 disappeared homeless in San Francisco*
By Matt Gonzalez
(Former President of San Francisco's Board of Supervisors)

The Newsom administration recently celebrated statistics purporting to show the dramatic impact the mayor's various approaches have had on reducing homelessness. According to the administration, over the course of one year, the number of homeless living on San Francisco streets apparently fell by 41 percent and the number of people receiving general assistance was reduced by 72 percent. (Total homelessness reportedly fell 28 percent to 6,248 from 8,640, which includes those on the street plus those in shelters, transitional housing, rehabilitation centers, San Francisco General Hospital and the county jail.)

Given that most San Franciscans have not perceived such a dramatic change in the city's homeless population, one would expect that these figures would be scrutinized. Instead, the leading newspaper in San Francisco disseminated these figures in a series of front-page stories, none of which made a serious effort to evaluate the credibility of the administration's assertions. Which begs the question: have 2,392 homeless persons disappeared?

The primary claim is that during a survey conducted in a 12-hour period in selected parts of the city (starting at 8 p.m. on Jan. 25 and completed the following morning), 250 volunteers scoured the city and counted homeless people. Two years ago the city's count identified 4,535 homeless people living on the streets. This year's count yielded a total of 2,655.

The problem though is in the methodology used. And let me say, it's a glaring one. Essentially, volunteers were asked to subjectively decide, without engaging anyone in conversation, whether an individual was homeless or not. They were told, apparently for safety reasons, not to go into parks or abandoned buildings. The beach, the Presidio, railroad encampments, Golden Gate Park and Stern Grove, all were left out of the

^{*} This article originally appeared in the San Francisco Bayview newspaper.

count. Incredibly, they were told not to go to the Sunset District because there weren't many homeless people found there two years ago.

The administration's explanation for telling its counters to avoid places homeless people are known to frequent shifted as criticism arose. Initially, a mayoral spokesperson claimed that volunteers were instructed to avoid these areas because "they had already been canvassed" by Recreation and Park staff (S.F. Chronicle, 2/14/2005). A day later, Department of Health Services Director Trent Rhorer reversed this position, now claiming that the counting teams had counted parks, in the morning, towards the end of the count (S.F. Chronicle, 2/15/2005). Which is it?

In any case, it was apparent to homeless advocates that many homeless were overlooked. Jennifer Friedenbach, from the Coalition on Homelessness, noted there were homeless people in parks, aware the count was to take place, who stayed out in the open and never encountered any Rec & Park counters. This will not surprise city residents familiar with recent scandals involving Rec & Park gardeners caught on film by an ABC7 News crew hanging out at cafés and picking up laundry when they were supposed to be tending to the public parks.

Aside from the subjective nature of the count (doesn't it really test whether people "look" homeless), and the administration's shifting claims concerning when, where and by whom the count was conducted, the weather contributed against a successful count. It was raining for part of the day! And anecdotal reports indicate that many volunteers did not even leave their cars during the effort.

But to the Newsom administration, these are mere complaints by folks who don't want to face reality. They retort that they used the same methodology the Willie Brown administration used two years ago, and hence their numbers showing a reduction prove the effectiveness of the new administrations efforts to combat homelessness. Newsom himself says this is an "apple to apple" comparison. Regarding the issue of rain, his aides say it was cold two years ago, so it's close enough.

But let's face it. When it's raining, homeless people do not hang out on the street waiting to be counted. Most seek shelter, many in places excluded from the count. Is this really an apple-to-apple comparison?

Well, if you mean like comparing a green apple to a red one, perhaps. Ask yourself honestly: what grade would your high school science teacher have given you if you had submitted this "methodology" for counting homeless people as a class assignment? C+ maybe?

It is widely known that the Willie Brown administration intentionally inflated its homeless count in order to obtain greater funds from the federal government. The more homeless, the more federal dollars. The strategy appeared to have worked. All of the new housing claimed by Newsom as part of his Care Not Cash initiative in the last year was built using funds obtained during the Brown administration.

It is clear that the present administration has a political need to show a reduction in homelessness. Bent on demonstrating that Care Not Cash has worked, it isn't above stretching the facts to make its case.

Homeless deaths are one example. The Newsom administration initially heralded a medical examiner's report that homeless deaths for the fiscal year ending June 30 was proof that his program was working. But Care Not Cash wasn't even implemented until May, one month before the homeless death count ended.

Anecdotal evidence also does not support a decline in homeless numbers. Loren Basham, who works at a soup kitchen in the Tenderloin, related a story that they had actually received a phone call from St. Anthony's, inquiring if they had ceased operations (San Francisco Sentinel, Letter to the Editor, 2/15/05). They hadn't. But the inquiry occurred because in the last few months, St. Anthony's has seen such an increase in the number of hungry people knocking on their door they assumed the other kitchen had shut down.

Police in the Haight District confirm that tickets for camping in the park (Park Code Sec. 3.12) are on the upswing. The numbers have more than doubled, going from 436 tickets issued in 2003 to 1,114 issued in 2004. Again, not dispositive of the issue, but a strong suggestion that, at best, some folks have moved off the streets preferring the privacy of our parks.

The other primary argument the Mayor is making showing the decline in homelessness is that the general assistance rolls have declined. They cite the implementation of Care Not Cash to explain this. But cutting monthly dollars from a high of \$410 to \$59 simply means most people won't bother leaping the bureaucratic hurdles to get such a small stipend.

Rather than declaring these people have disappeared, an obvious conclusion would be that they might be ignoring the little governmental aid being offered them. More importantly, we should ask ourselves if we will have to pay more in the future for this neglect when we see the same folks at the Hall of Justice or the General Hospital? This latter scenario reflects the findings of the Rand Corp. and others who have suggested that cutting cash grants is likely to exacerbate poverty.

Even if the Newsom administration numbers were accurate, the number of homeless today still exceeds the number found in the 2000 count, which totaled 5,376 total homeless. An additional 1,000 homeless persons would have to be housed in the coming year just to get us to the 2000 figure. And lest anyone think those were the good old days, the Hotel Council noted in April of 2000 that the homeless problem was "out of control".

Perhaps the count demonstrates what many sociologists already know: the homeless population is an unstable population, rarely staying in one place for too long. Like Johnny Appleseed, they are often on the road, moving from city to city, district to district, and even park to park.

Measuring their population at any one static moment is hardly a method to judge the efficacy of controversial public programs. Misuse of naturally shifting numbers to claim political successes undermines the ultimate objective: coming to terms with a regional problem facing many municipalities in the state and ensuring adequate resources are committed to addressing the issue.

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Dodyssey House PH S	Catholic Charities CYO	Leland House	PH	es.	151,506	103
Positive Match	Baker Places	Odyssey House	ЬН	ક્ર	11,308	101.66
Dualey Apartments PH S	Catholic Charities CYO	Positive Match	PH.	64	198,922	100.1
Monterey Blvd Transitional Living for Chronically Horheless Vets The State House The State Hou	Hamilton Family Center	Dudley Apartments	PH	63	309,346	88.13
Transitional Living for Chronically Homeless Vets The State House Transitional Living for Chronically Homeless Vets Th	Housing Services of Hernal Heights	Monterey Blvd	На	69	30,869	83.46
Transitional Living for Chronically Horheless Vets Transitional Living for Chronically Horheless Vets Transitional Living for Chronically Horheless Vets Transitional House Transitional Hou						
The sequence		Transitional Living for Chronically Homeless Vets	エ	8	258,471	112.16
Aventues to Independence TH S Aventues to Independence TH \$ Garneo House TH \$ Carneo House TH \$ Transitional Housing TH \$ Breman House TH \$ Richmond Hills TH \$ Ashbury House TH \$ Ashbury House TH \$ Clara House TH \$ S TH \$ Ashbury House TH \$ Clara House TH \$ S Th \$ Integrated Services SS_PH \$ S Th \$ The LOFT SS_PH \$ Treasure Initiative Treasure Island SS_PH \$ Treasure Island The Logs SS_PH \$ Affectore Program SSO \$ \$ Ses Homeless Employment Collaborative SSO \$ S Co	Golden Gate Community Inc.	Oak Street House	王	ક્ક	146,082	111.9
eague Avenues to Independence TH \$ Camed House Transitional Housing TH \$ Transitional Housing TH \$ Rennan House TH \$ Rennan House TH \$ Rennan House TH \$ Rennan House TH \$ Ashbury House TH \$ Ashbury House TH \$ Clara House TH \$ S Th \$ Ashbury House TH \$ Guerrier Housing TH \$ S Th \$ Ashbury House TH \$ S Character Housing Employment Collaborative \$SS PH \$ S Treasure Island SSO \$ \$ AfterCare Program SSO \$ \$ AfterCare Program SSO \$ \$ Associal Services Services Network SSO \$ Connecting Pon	Salvation Army	Harbor House	占	es	449,412	110.96
eague Cameo House TH \$ SafeHouse Th \$ Transitional Housing Th \$ Returned Hulls Th \$ Returned Hulls Th \$ Returned Hulls Th \$ Ashbury House Th \$ Guerriero House Th \$ Guerriero House Th \$ Guerriero House Th \$ Sab Th \$ Ashbury House Th \$ Guerriero House Th \$ Guerriero House Th \$ Sab SS PH \$ Ship SS PH \$ Sab Treasure Island SS PH \$ AfterCare Program SSO \$ AfterCare Program SSO \$ AfterCare Program SSO \$ Amedical/Detox SSO \$ Seo Connecting PointHivioly Family SSO \$	Larkin Street Youth Services	Avenues to Independence	E	8	344,576	110.46
Transitional Housing TH \$ Transitional Housing TH \$ Rennand House TH \$ Rennand House TH \$ Ashbury House TH \$ Ashbury House TH \$ Ashbury House TH \$ Ashbury House TH \$ Other House TH \$ Ashbury House TH \$ Ashbury House TH \$ Clare House TH \$ Ashbury House SS PH \$ Supportive Housing Employment Collaborative SS PH \$ Savices CHEFS Program SSO \$ Services SP Hombus Phoyerment Initiative SSO \$ Legal Services Connecting Point/Holy Family SSO \$	Northern California Service League	Cameo House	走	æ	323,274	109.96
Presidency of the connecting of the connecting between the connectin	SFNetwork Ministries	SafeHouse	上	69	76,228	109.56
Refunnan House TH S Refunnand Hills TH S Returnational Housing TH S Asaburat House TH S Clara House TH S Clara House TH S Integrated Clara House TH S Clara House TH S PH S Integrated Services TH S PH S Integrated Services Network SS_PH S PH S Services Treasure Island Integrated Services SS_PH S PH S Services ChEFS Program SS_O S PH S PH S Services Cherter Program SS_O S PH S	Hamilton Family Center	Transitional Housing	F	49	417,082	109.3
YOO Richmond Hills TH \$ res Transitional Housing TH \$ nn Ashbury House TH \$ nn Guerrero House TH \$ fy/Services The LOFT TH \$ Services The LOFT TH \$ Partnership Spr H \$ \$ Partnership Simportive Housing Employment Collaborative SS_PH \$ \$ 1 Partnership Treasure Island Services SS_PH \$ \$ \$ 1 \$	St. Vincent de Paul	Brennan House	出	s	144,380	107.2
Ashbury House TH \$ Ashbury House TH \$ Guerrero House TH \$ Clara House TH \$ Clara House TH \$ Clara House TH \$ Supportive Housing Employment Collaborative SS_PH \$ Integrated Services Network SS_PH \$ Integrated Services Network SS_PH \$ Affectoral Program SS_PH \$ Integrated Services SS_PH \$ CHEFS Program SSO \$ Homeless Employment Collaborative SSO \$ Chile Services SSO \$ Connecting PointHoly Family SSO \$ Sooneeding PointHoly Family SSO \$ Medical/Detiox SSO \$ Medical/Detiox SSO \$ Medical/Detiox SSO \$ HomewORC SSO \$ Childcare Voucher SSO \$ SSO	Catholic Charities CYO	Richmond Hills	TH.	\$	157,550	106.86
Ashbury House TH \$ Guerrero House TH \$ Clara House The LOFT The LOFT \$ Supportive Housing Employment Collaborative SS_PH \$ Supportive Housing Employment Collaborative SS_PH \$ Integrated Services Network SS_PH \$ AfterCare Program SS_PH \$ AfterCare Program SS_PH \$ ChEES Program SSO \$ ChEES Program SSO \$ Connecting Point/Holy Family SSO \$ Connecting Point/Holy Family SSO \$ Medical/Detox SSO \$ Medical/Detox SSO \$ HomeWORC SSO \$ Chilideare Voucher SSO \$ SSO SSO \$ Childcare Voucher SSO \$ SSO SSO \$	Swords to Plowshares	Transitional Housing	TH	69	282,594	106.66
Guerrero House TTH \$ Clara House TTH \$ Clara House TTH \$ The LOFT TH \$ Supportive Housing Employment Collaborative SS_PH \$ Integrated Services Network SS_PH \$ Treasure Island SS_PH \$ AfterCare Program SS_PH \$ AfterCare Program SS_PH \$ Commercial Initiative SS_PH \$ Treasure Island Integrated Services SSO \$ Homeless Employment Collaborative SSO \$ Legal Services SSO \$ Connecting Point/Holy Family SSO \$ SSO SSO \$ Medical/Detox SSO \$ Monecting Partnership SSO \$ HomelwORC SSO \$ HomelwORC SSO \$ Childcare Voucher SSO \$ Childcare Voucher SSO \$	Progress Foundation	Ashbury House	<i>H</i> H	6 3	386,749	105.86
Clara House Th \$ The LOFT The LOFT \$ Supportive Housing Employment Collaborative SS_PH \$ Integrated Services Network SS_PH \$ Treasure Island SS_PH \$ AfterCare Program SS_PH \$ CHEFS Program SS_PH \$ CHEFS Program SS_PH \$ CHEFS Program SS_O \$ Connecting Point/Holy Family SSO \$ Connecting Point/Holy Family SSO \$ SSO SSO \$ Medical/Detox SSO \$ Homeword Center SSO \$ Homeword Value SSO \$ Homeword Center SSO \$ Homeword Center <td>Catholic Charities CYO</td> <td>Guerrero House</td> <td>五</td> <td>ક્ક</td> <td>121,089</td> <td>105.66</td>	Catholic Charities CYO	Guerrero House	五	ક્ક	121,089	105.66
The LOFT	Compass Community Services	Clara House	TH.	43	320,782	105.16
Supportive Housing Employment Collaborative SS_PH \$ Integrated Services Network SS_PH \$ 1 Treasure Island Affectave Program SS_PH \$ 1 Appendix Initiative Treasure Island Integrated Services SS_PH \$ 1 Integrated Services SS_PH \$ \$ 1 Integrated Services SS_PH \$ \$ 1 Integrated Services SS_PH \$ \$ 1 Integrated Services SSO \$ \$ 1 Integrated Services SSO \$ \$ 1 Integrated Services SSO \$ \$ \$ Integral Delay SSO \$ \$ \$ Integrated Services SSO \$ \$ In	Larkin Street Youth Services	The LOFT	TA	cs.	55,587	80.23
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Treasure Island SS PH S	Department of Human Services	_	SS_PH	69	1,303,278	108.66
ss Development Initiative AfterCare Program SS PH (only pert of stand) \$ Services CHEFS Program \$\$50 \$ Noncices ChefFS Program \$\$50 \$ Homeless Employment Collaborative \$\$50 \$ Legal Services \$\$50 \$ ervices Connecting Point/Holy Family \$\$50 \$ straining Partnership \$\$50 \$ medical/Defox Bayview Multi-Service Center \$\$50 \$ homeWORC \$\$50 \$ Childcare Voucher \$\$50 \$ Childcare Voucher \$\$50 \$	Catholic Charities CYO	Treasure Island	SS PH	(s)	287,117	104.13
ss Devalopment Initiative Treasure Island Integrated Services Ss. PH (only part of \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Hamilton Family Center	AfterCare Program	SS_PH	£43	198,917	98.5
Services CHEFS Program \$SO \$ Vervices Homeless, Employment, Collaborative \$SO \$ Evides Legal Services \$SO \$ Envices ST Training Partnership \$SO \$ Envices Medical/Detox \$SO \$ In Services HomeWORC \$SO \$ Childcare Voucher \$SO \$ Childcare Voucher \$SO \$	Treasure Island Homeless Development Initiative	Treasure Island Integrated Services	SS_PH (only pa	भर वर्ग इ	407,729	105.13
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Homeless Employment Collaborative SSO \$ 1 4	Polyconal Community Services	CHEFS Program	SSO	6/3	146,902	113.08
Legal Services SSO \$ ervices Connecting Point/Holy Family SSO \$ ervices SF Training Partnership SSO \$ ervices Medical/Detox \$ n Services Bayview Multi-Service Center SSO \$ homeWORC SSO \$ Childcare Voucher SSO \$	Drivate Industry Council	Homeless Employment Collaborative	SSO	49	1,060,899	111.5
Services Connecting Point/Holy Family SSO \$ Services SF Training Partnership \$SO \$ Services Medical/Detox \$SO \$ nan Services Bayview Multi-Service Center \$SO \$ HomeWORC SSO \$ Childcare Voucher \$SO \$	Bar Association of SF	Legal Services	SSO	69	398,225	109.33
Medical/Detox SFO \$ uman Services Bayview Multi-Service Center SSO \$ HomeWORC SSO \$ YO Childcare Voucher \$	Osmoose Community Services	Connecting Point/Holy Family	OSS	€9	475,843	114.9
an Services Medical/Detox \$5 \$ uman Services Bayview Multi-Service Center \$SO \$ HomeWORC \$SO \$ YO Childcare Voucher \$SO \$	Compass Commany Compass	SF Training Partnership	SSO	₩.	301,027	108.66
il of Human Services Bayview Multi-Service Center SSO \$ HomeWORC SSO \$ Childcare Voucher SSO \$	Department of Himan Services	Medical/Detox	oss	6 9	477,958	105.1
ities CYO Childcare Voucher SSO SSO S	This of Himan Services		OSS	69	118,878	101.76
ities CYO	Arriba Inglos		SSO	69	87,551	100.16
COO.	Catholic Charities CYO	Childcare Voucher	SSO	69	267,920	S
Employment Labor Program	Variation Developers	Homeless Employment Labor Program	SSO	છ	131,683	80.16

Housing produced/studio units S+C		9	3	, in the second	7
Color coding/ impact on exetem	Color County Impact of System + Bules 3 113 316	Durnila+Red+Green + Bule= 2.558.685	Red+Green + Bule = 2,160,460	Green + Bule= 1,383,590	Blue = 905,632

Italic = projects that could be at risk within their sub-groups

This does not included the samaritan initiative

Suc	*H = permanent housing (designated by HUD and DHS)	SS PH = support services linked to permanent housing	supportive services (designated by HUD)	Transition Housing (designated by HUD and DHS)
Definitions	PH = permane	SS PH = SUD	SSO = Suppor	TH = Transitio

PEOPLE'S BUDGET 2005

(draft 4/20/05)

LOCAL CUTS WE OPPOSE

These are cuts the City of San Francisco is proposing that we oppose because they target poor, working, and vulnerable city residents who need these services and have no other way of obtaining them.

Program	# no longer served	Cut	Comments			
DPH BASELINE PROGRAM						
Elimination of the Single Standard of Access and Care Policy	1,710 clients	\$2,094,406	Reduction in services effective January 15, 2005 to adult medically indigent clients who are suffering from a mental disorder but who are not seriously mentally ill. Clients who may not be seen would include those suffering from anxiety disorder, relational problems, and mild depression.			
Match Nurse Staffing to Current Psych Census/Adjust urgent Care Staffing Mix C13		\$935,149	Match the acute nurse staffing tp the actual inpatient census and adjust the Urgent care skill mix to deliver the same services at less cost			
Laguna Honda Skilled Nursing Residents G8		\$196,000	Eliminates two part-time Nurse Practitioners at Laguna Honda			
Work Re-entry and Employment Program – Positive Resources Program G7	Approx 2,576 UOS; 400 UDC	\$110,351	Eliminates employment services for HIV/AIDS clients returning to work or seeking employment			
Reduction of funding for the Sheriff's Dept. Post Release Education Program (PREP) G9	NEED# Criminal justice clients	\$50,000	Need #s			
Reduction of funding for the Sheriff's Dept. Roads to Recovery Program G10	NEED # Criminal justice clients	\$83,333	NEED #s Cuts educational services related to life skills, health education, and literacy provided to criminal justice clients			

Acupuncture services at Bayview Hunters Point Foundation H1	56 clients, 2,800 units of service	\$124,063	Eliminates acupuncture service for people receiving substance abuse services
New Leaf Acupuncture services H2	32 clients, 750 units of service	\$20,494	Eliminates acupuncture service for people receiving substance abuse services
SRO Collaboration Reduction J1		\$658,333	Elimination of DPH funding for Chinatown Community development Corp., Mission Housing Development Corp. andTenderloin Housing Clinic,
Reduce Peer Advocacy, Treatment Advocacy Services, Case Mgmt. Services Practical Support K1	46,777 UOS; 1,720 UDC	\$996,272	Decreases case mgmt, treatment advocacy, nutritional counseling and practical support
UC Crisis Resolution Team (CRT)	Average 37 clients per month, 300 units of service	\$236,222	Eliminates CRT contract with CBHS. Reduction in case management, crisis intervention, medication support and mental health services to patients in Psychiatric Emergency Service at SFGH. This program provides linkage between inpatient and outpatient services at SFGH.
Close SFGH Dialysis Unit	82 patients served in the Unit 30 in home patients	\$406,732	Eliminates outpatient treatment to medically fragile renal dialysis patients.
Close health Center and Sell building		\$2,000,000	Close a health center and sell the property.
Reduction of Community Primary Care (CPC) Clinic hours of service	38,067 primary care client hours annually. 7,613 patients may not receive treatment within the CPC.	\$2,266,667	This will reduce days of operation and total FTEs at 9 primary care clinics by approximately 20%. This will have the effect of reducing the total visits and revenues by one fifth.

DPH CONTIGENCY CUTS					
Rebid Adult outpatient Substance Abuse services H3		\$1,904,024	Requires substance abuse service contractors to reapply for funding through the RFP process. Only the most cost effective programs will be funded.		
Residential Substance Abuse Services Treatment Design Modification H5		\$1,120,500	Requires residential substance abuse programs to reapply for funding through the RFP process. Only the most cost effective programs will be funded Programs impacted are Baker Places, Community Awareness and Treatment Services, Haight Ashbury Free Clinics, Friendship House, Walden house, Jelani Inc., Asian American Recovery Services, Ohlhoff Recovery Services, Mt. St. Josephs Epiphany, Latino Commission, St. Vincent de Paul.		
Residential Services Treatment Design Modification I2		\$1,080,553	Reprioritizes funding from residential and day treatment to supported housing		
Reduction of outpatient Substance Abuse Services for Special Populations	185 static slots	\$3,044,028	Reduces treatment services for Youth, Families, Women with Children, Seniors and Monolingual speakers.		
Rebid Adult Outpatient Substance Abuse Services	57 static slots	\$1,000,000	Reprioritizes funding from outpatient substance and Day treatment abuse treatment to supported housing		
Conversion of residential mental health treatment programs to supportive housing	38 residential treatment slots	\$959,658	Reprioritizes funding from residential and day treatment to supported housing		
Deletion of PHN Chronic Care services and Skilled Home Care Services		\$1,862,931	Eliminates nursing services for families, children, and adults with chronic disease who are served by public health nursed and homebound patients receiving skilled home health services.		
Reduction to HIV Prevention Services		\$1,4000,000	Reduces HIV Prevention Services to behavioral risk populations.		

Reduction to Outpatient Mental Health Services	A minimum of 600 clients, 12,000 units of service	\$600,000	Eliminates outpatient case management services at ten outpatient community programs. Also eliminates 3 full time psychiatric social workers from a combination of nine mental health clinics.	
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